



Illinois Department of Transportation

Office of Business & Workforce Diversity
2300 South Dirksen Parkway / Springfield, Illinois 62764

January 10, 2019

CERTIFIED-RETURN RECEIPT REQUESTED

Ms. Pam Ackerman
Work Zone Safety, Inc.
17051 Gaylord Rd.
Crest Hill, IL 60403

Dear Ms. Ackerman:

The Illinois Department of Transportation (IDOT) has approved the "No Change Affidavit" for Work Zone Safety, Inc. and determined that the firm continues to meet DBE eligibility standards to perform work towards DBE goals.

In order to remain certified and in good standing, you must annually submit a No Change Affidavit. IDOT will send an affidavit form 60 days prior to the firm's next anniversary date.

Should the submitted information change, you are required to notify IDOT's Bureau of Small Business Enterprises (bureau) within 30 days of the change.

Note: Pursuant to 49 CFR Part 26.83(i), whenever there are any change in circumstances affecting your firm's eligibility status, your firm must provide written notification to IDOT within 30 days of the occurrence of the change. If you fail to make timely notification, it may result in the loss of your firm's certification.

If you have any questions, please contact the Bureau of Small Business Enterprises at (217) 782-5490.

Sincerely,

A handwritten signature in blue ink, appearing to read "E. Diane Cook Felton", written over a large, stylized blue scribble.

E. Diane Cook Felton, Manager
DBE Certification Section
Bureau of Small Business Enterprises